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Approved For Release 2003/05/27 : CIA-RDP84-00780R005000020025-0

ROUTING AND RECORD SHEET

DD/S REGISTRY
FILE *Training 3*

SUBJECT: (Optional)

Country Seminars

FROM:

Director of Training
1026 Chamber of Commerce

EXTENSION

NO.

DTR-7913

DATE

15 SEP 1972

25X1

TO: (Officer designation, room number, and building)

DATE

RECEIVED

FORWARDED

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)


1. DD/S
7 D - 18, Hqs.

22 SEP 1972

1 to 3:

OTR has the expertise to organize and run the Country Seminars. If this meets with your approval, please indicate the four to six countries that should be handled ahead of all others. Then, OTR can make specific schedules and establish the necessary coordination within the Agency.

25X1


John W. Coffey8. EO-DD/S:LDP:es (18 Sept 72)
Distribution:

Orig - ExDir-Compt w/orig of att (DD/S 72-3615)

9. 1 - DD/S subject w/cy of att & w/background
1 - DD/S chrono

10. DD/S 72-3615: Memo dtd 15 Sept 72 to DD/S fm D/TR, subj: Country Seminars

72.36/5

15 SEP 1972

MEMORANDUM FOR: Deputy Director for Support

SUBJECT : Country Seminars

REFERENCE : Memo to DD/P, DD/I, D/ONE from ExDir-
Compt, dtd 27 July 72, same subj.

1. The proposal by Mr. Colby to institutionalize exchange and discussion among DDI, DDP, and ONE country experts is similar to one of the suggestions I submitted prior to my becoming DTR. Such a move should be of advantage in capitalizing on the extensive yet dispersed knowledge that exists within the Agency while at the same time fostering closer working relationships among representatives of the several components.

2. Assuming that DD/P, DD/I, and D/ONE agree this is a desirable undertaking, OTR could take the lead in organizing the seminars and providing the necessary facilities. We could also arrange for the limited participation of experts from outside the Agency if that should be desired. Our own in-depth country expertise is limited at the present time, but this should not act as a significant deterrent to organizing such seminars. I would be glad to have [] explore this matter with representatives of the components participating. I should think that once their agreement is obtained we can proceed with specific steps to achieve Mr. Colby's objectives.

25X1

[]

HUGH T. CUNNINGHAM
Director of Training

25X1

25X1

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TRANSMITTAL SLIP		DATE 18 September 1972
TO: Mr. Coffey via Mr. Wattles		
ROOM NO.	BUILDING	
REMARKS:		
<p>Recommend your signature.</p> <p style="text-align: center;">LDP</p>		
FROM:		
ROOM NO.	BUILDING	EXTENSION

FORM NO. 241
1 FEB 55

REPLACES FORM 36-8
WHICH MAY BE USED.

(47)

SENDER WILL CHECK CLASSIFICATION TOP AND BOTTOM					
UNCLASSIFIED		CONFIDENTIAL		SECRET	
OFFICIAL ROUTING SLIP					
TO	NAME AND ADDRESS	DATE	INITIALS		
1	<i>Director of Training</i>				
2					
3					
4					
5					
6					
ACTION		DIRECT REPLY		PREPARE REPLY	
APPROVAL		DISPATCH		RECOMMENDATION	
COMMENT		FILE		RETURN	
CONCURRENCE		INFORMATION		SIGNATURE	
Remarks:					
<p><i>The DD/S suggests that OTR might take the lead in organizing these seminars. He would appreciate your thoughts on this - Thanks -</i></p>					
FOLD HERE TO RETURN TO SENDER					
FROM: NAME ADDRESS AND PHONE NO.				DATE	
				<i>ED-DD/S</i>	
				<i>1-1-72</i>	
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FORM NO. 237 Use previous editions

(40)

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Approved For Release 2003/05/27 : CIA-RDP84-00780R005000020025-0

27 July 1972

DD/S

72.2930

MEMORANDUM FOR: Deputy Director for Plans
Deputy Director for Intelligence
Director of National Estimates

SUBJECT: Country Seminars

1. In a recent conversation I was reminded that the expertise in the Agency on various countries is considerable, but that it is frequently compartmented so that our synergistic potential is not realized. Our analysts gather all material available in written form and add to this by informal contact with a variety of individuals with personal experience in the area. The suggestion was that they might be assisted by a somewhat more formal system of ensuring their access to the expertise available in the Agency from people who have served in these countries.

2. Thus, the suggestion was that we organize occasional seminars on specified countries. A seminar on India, for example, might include representatives of OCI, OER, ONE, DDP/NE, CRS (biographic), [] and others who might be concerned. The purpose would be an interchange of ideas and appreciation among different individuals focusing on the same topic.

3. An agenda for such a seminar should be generated in advance so that its Chairman could maintain control and ensure that it focused on matters of importance. It could include a general review of reporting on the country, recent events, significant political developments and leadership personalities and a projection of likely developments in the country in the near term. Obviously, such a seminar should not involve too many people in order to encourage informal exchange, and no attempt should be made to come to hard-and-fast decisions nor to expect the individuals to speak only as officially authorized by their office. The discussion should be on the

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- 2 -

substance of developments in the country and avoid operational activities or recommendations for U.S. policy or action. Such a seminar might be conducted in the building or [REDACTED]

[REDACTED] A classification level should be established, probably at the Secret level, so that there need be no confusion or concern about revelation of particularly sensitive material. After an experience with an internal CIA activity of this nature, it might be appropriate to broaden participation to include other members of the intelligence community, although this would have to be looked at with due deference to security and bureaucratic implications.

4. I realize that a certain amount of this goes on in any case. What I am suggesting is a somewhat greater institutionalization in order to increase informal exchange and discussion of our target areas. I would appreciate your review and comments on this possibility. The autumn would appear to be a useful time to do this to catch recent returnees from Stations.

WEC

W. E. Colby

Executive Director-Comptroller

cc: DD/S&T
DD/S

Distribution:

- 0 - DD/P
- 1 - DD/I
- 1 - D/NE
- 1 - DD/S&T
- 1 - DD/S
- 1 - ER
- 1 - ExDir-Compt

WEColby:bhy (27 July 1972)

Next 1 Page(s) In Document Exempt

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FILE

27 July 1972

DD/S

72-4180
72 2986

MEMORANDUM FOR: Deputy Director for Plans
Deputy Director for Intelligence
Director of National Estimates

SUBJECT: Country Seminars

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- 2 -

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WEG

W. E. Colby

Executive Director-Comptroller

cc: DD/S&T
DD/S

Distribution:

- 0 - DD/P
- 1 - DD/I
- 1 - D/NE
- 1 - DD/S&T
- 1 - DD/S
- 1 - ER
- 1 - ExDir-Compt

WEColby:bhy (27 July 1972)

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OFFICIAL ROUTING SLIP

TO	NAME AND ADDRESS	DATE	INITIALS
1	DD/S <i>noted at 1 Aug. 72 staff mtg.</i>	1 Aug. 72	LDP/ks
2			
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<input type="checkbox"/>	ACTION	<input type="checkbox"/>	DIRECT REPLY	<input type="checkbox"/>	PREPARE REPLY
<input type="checkbox"/>	APPROVAL	<input type="checkbox"/>	DISPATCH	<input type="checkbox"/>	RECOMMENDATION
<input type="checkbox"/>	COMMENT	<input type="checkbox"/>	FILE	<input type="checkbox"/>	RETURN
<input type="checkbox"/>	CONCURRENCE	<input type="checkbox"/>	INFORMATION	<input type="checkbox"/>	SIGNATURE

Remarks:

** Cg given to each Office Head.*

FOLD HERE TO RETURN TO SENDER

FROM: NAME, ADDRESS AND PHONE NO.

DATE

Executive Director-Comptroller

28 Jul 72